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General guidelines for master's degree thesis

The following instructions are for the master's thesis in Coastal and Marine Management master's program (hereafter referred to as CMM) at the University Centre of the Westfjords (hereafter referred to as UW). They apply to students enrolled in the program in 2010 or later.

Scope

Thesis topics should have a focus on coastal and/or marine management issues/problems/projects, or have a very strong relevancy for that field of study. They should be of a cross-disciplinary nature.

The master's thesis in Coastal and Marine Management earns 45 ECTS. This applies to students enrolled in the program in 2010 or later. This does not apply to students who were enrolled in the program in 2009 or 2008.

Goals

A master's thesis is the final project in the CMM master's program. It is the product of an independent research, must be completed individually, and can be based on primary and/or secondary data. If collection of baseline data is a prominent factor in the research, it should also focus on the management aspects of a chosen topic. Finally, the overall goal of the final project is to train students to employ academic working methods in an independent way.

Academic Honesty

All students must sign and follow the *University Centre's Academic Honour Pledge* and fully respect intellectual property rights when writing their thesis, as well as in other study assignments.

Thesis Advisors

Students choose a thesis advisor in consultation with the program director. Any instructor in the program may serve as an advisor. Students may also apply for an external advisor who fulfils the relevant conditions and requirements and has the necessary specialized knowledge and experience. The external advisor must be approved by the master's program committee after consultation with the program director. In some cases, having two advisors may be recommended, but typically, there should only be one advisor.

External readers

All master's theses must be evaluated by the advisor and an external reader. The master's program committee nominates external readers. The guiding rules are: If the advisor is not an approved CMM teacher, the external reader must be an approved CMM teacher. If the advisor does not have a PhD, the external reader must have a PhD. Both must have specialized knowledge in the relevant field. External readers must have a master's or doctoral degree and have extensive experience in the field of academia. When the advisor is not a faculty member and no appropriate external reader can be found within the faculty member team he/she can be nominated from outside the program.

If a thesis is allotted two advisors, both of them, plus an external reader, will evaluate the thesis.

Program director's supervision of master's theses

The CMM master's program director oversees the procedures and content of all student theses. The CMM program is committed to partnering with its students to assure successful completion of the degree. As such, the program director will be available to answer student questions at the beginning of the process and at the end. The role of the program director is to make first contact with the students regarding the requirements, guidelines and completion of the master's thesis. In consultation with the program director, students have considerable freedom to choose a topic within the field of coastal and marine management. Early in the process, the program director may present students with a list of available topics. However, it is the students' responsibility to make the choice and formulate a research idea. To that end, the student takes the initiative in contacting the program director for consultation.

In class group meetings, program director outlines the expectations regarding the thesis. In private meetings between the program director and each student, individual situations are addressed. The purpose of these meetings is to assure that students are on track and ready to work on a successful thesis.

The primary duties of the program director regarding the master's thesis are:

- to take responsibility for the overall organization of the master's thesis process
- to maintain a list of master's theses including the names of each student, their advisor and external reader
- to inform students of the rules regarding master's theses and take responsibility for helping students find advisors
- to give general guidance on working methods
- to advise and decide on the choice of advisors and external readers
- to take responsibility for informing advisors and external readers on program requirements, deadlines, and evaluation procedures
- to take responsibility for organizing public presentations (45 ECTS thesis) in consultation with the advisor, external reader, the director of education and teaching and the student involved
- to assure each thesis fulfils the formal requirements set by the master's program committee when it is sent to readers
- to resolve any matters in doubt, for example the choice of material/data or the division of duties between advisors (if there are two advisors)

If a formal or informal conflict of interest precludes the program director from fulfilling these duties in a given case, administrative rules (i. stjórnarsýslureglur) apply and a substitute must be found to counsel the thesis process. If the program director is the advisor, the master's program committee will assure that the tasks of the program director are fulfilled.

The master's program committee

The CMM master's program committee is the ultimate supervising body for matters concerning the CMM master's program. Among its roles is to review applications, approve study plans, assess the quality of instruction, approve instructors, nominate readers for exams and theses, and deal with other issues when so directed. The master's program committee decides on its own formal procedures.

Roles, responsibilities and relationship of thesis advisor and student

The master's thesis is the final project in the master's degree program. Choosing a project and working on it is the student's responsibility, in consultation with the student's thesis advisor. In exceptional cases, with the approval of the program director, two advisors may be assigned to a student. In such cases, one of them must be the primary advisor. It is important that the division of duties and rights is clear if a project has two advisors.

The thesis advisor's duties

1. The advisor explains the requirements for the final project to the student and gives the student encouragement, guidance, and direction in his or her work. The advisor should always follow the frame of reference provided in his/her copy of the relevant CMM master's thesis directions.
2. The advisor gives the student guidance on the following matters:
 - deciding on the scope of the topic
 - finding sources
 - defining goals and research questions
 - preparing a detailed research plan
 - gathering, processing, and analyzing research data
 - presenting findings in a suitable manner and clear style
 - advising on the general construction of the thesis
 - notifying relevant institutions when working with sensitive and personal data¹
3. The advisor follows the project's progress and evaluates it with respect to the student's research and study plan.
4. The advisor assists the student in resolving any problems which arise during the project, such as methodological issues.
5. The advisor, along with an external reader, is responsible for the final evaluation of the thesis and ensures that the student follows the academic honesty pledge previously signed by the student.

¹ For example the The Data Protection Authority (Persónuvernd) or other institutions that deal with matter of ethics and justice (i.e. in Iceland Vísindasiðanefnd, the National Bioethics Committee). The advisor should guide the student to receive any necessary research authorization.

The student's role

1. Students are responsible for their studies, and they are expected to work independently.
2. Students are responsible for keeping contact with the program director after the first meeting with their advisor, as well as updating the program director regarding the progress of their work.
3. Students prepare a detailed research plan in consultation with their thesis advisor, and create a schedule for the project and its completion.
4. Students, in consultation with their thesis advisor, determine what kind of guidance suits them best.
5. Students must take the initiative in negotiating meetings with their thesis advisor and in negotiating what work will take place between meetings.
6. Students complete the tasks which have been negotiated with their advisor.
7. Students permit their advisors to follow their progress in their project. This also applies to those periods when the student and the advisor do not meet.
8. Students regularly submit an overview of their research progress, based on a pre-determined schedule worked out between the student and his/her thesis advisor.
9. Students consult with their advisor regarding submittal of thesis for evaluation.

Communication between thesis advisors and students

There is no fixed schedule of communication for the student and his/her advisor. It is recommended that there should be approximately 60 minutes of meetings/communication a week, while the thesis is in progress, for a total of no more than 26 meetings for a 45 ECTS thesis – 24 meetings before submittal of the final full draft and 2 meetings before the submittal of the revised final full draft. The advisor and student agree when to meet and the way they communicate. All communication about the final project counts towards meeting time, including assistance, guidance, emailing, telephone calls, and so forth. For every hour of meeting time, it is estimated that the advisor will spend two hours on preparation.

In total, the advisor spends 90 hours for communication and the final evaluation of a 45 ECTS thesis.

Communication difficulties

If difficulties arise in communication between a student and his/her thesis advisor, for example if a student feels that the advisor is not providing appropriate guidance or is treating the student unfairly, the student has the right to - and should - send a written complaint to the master's program committee.

Starting thesis work: Proposal and registration

In consultation with the program director, students submit the final copy of their research proposals for their master's theses to the master's program committee by the end of Easter vacation each year.

The research proposal for the master's thesis

The research proposal is a formal declaration of how the student expects to carry out his or her research. The goal of the research plan is to define the scope of the thesis, explain its purpose, define the research questions and explain the research methods. It should also include a brief literature survey. The research proposal also includes a timetable for the project and an explanation of its scientific and practical contribution, see box 1 for further details. Typically, the research proposal should be about 5 pages long. It should not exceed 10 pages. Proposals exceeding 5 pages should contain an abstract. By the due date for the proposal, under the guidance of the program director, the student should optimally have found a thesis advisor. However, finding an advisor before the summer trimester is not a requirement. The program director ensures that a suitable thesis advisor is found as soon as possible after the final proposal has been approved by the program committee.

During the spring trimester, students are strongly encouraged to hand in a draft of the proposal to the program director for overall comments.

If special circumstances arise, the deadline for submitting thesis proposals may be changed to an earlier date. The program director must announce such changes in a month in advance of the new deadline. Such changes can apply to one or more students, or the whole student body.

Box 1: What should be in the research proposal?

The research proposal must include the following elements:

- Introduction to the project, description of the topic and delineation of its scope
- Explanation of the project's goals, aims, research questions, and/or the issues on which the project is intended to cast light on
- Justification for choosing the project and how it relates to the student's experience or future plans
- Literature survey - or the state of knowledge in the research area - including explanations of concepts, if applicable
- Explanation of the research methods which will be used, and how data will be collected, analyzed and processed
- Laboratory and field research, if applicable
- Discussion of ethical issues, if needed, and of what permits will be obtained for the research, if applicable
- Description of the scientific or practical value of the project
- Project timetable

Proposals can include more elements if needed.

After submission, the master's thesis' research proposal is evaluated by the master's program committee and the program director. In due course, the appointed advisor must also approve the research proposal before the student may continue.

Approval is always relative to current conditions and is valid until such time as the circumstances of the project require that the research proposal and project description be changed.

Master's thesis registration form

After a research proposal has been approved, a master's thesis registration form must be filled out (see appendix). The registration form is signed by the student, the advisor, and the program director. The program director is responsible for sending copies to the appropriate parties. The registration form represents the approval of the project and ensures that the student will receive guidance in its completion. Either the student or the advisor may notify the program director, if he or she feels that the agreement is not being upheld due to one of the parties not fulfilling his or her commitments.

Writing a master's thesis: Frame

Research Journal

Students must, from the beginning of their research, keep a journal of their work. The journal should be concise and specific. It will include an overview of all sources and data, how they are preserved, and their access and location as well as interviews, the identity of those interviewed, the subjects discussed, and anything which might later need to be recalled at short notice. Information provided orally should be written down, recorded, and approved by the source. The research journal is normally not turned in with the thesis, but is an important source for confirmation and validity of student's research work. The program director, thesis advisor and external reader may, when necessary, require the student's research journal.

Format

The thesis must be turned in book form (A4 size), written in English. Icelandic speaking students can apply to the master's program committee to write in Icelandic. In such cases, the student must submit an argument as to why it is relevant to write the thesis in Icelandic. If a thesis is written in Icelandic, it has to have an English summary, approximately one page or 200 words. The thesis cannot be written in languages other than English or Icelandic.

Length

There is no set length or fixed scope for the master's thesis and the advisor will guide the student towards an appropriate length and approach. The length of the thesis may depend upon the ambitiousness of the research project, the approach used, or the amount of supporting data included. However, depending on the nature of the research, a typical 45 ECTS thesis in book form might be expected to be about 60-100 pages long, based on 250-300 words per text page. Normally, appendices and references do not count towards the above number of pages.

Organization and style

The University Centre has a standardized master's thesis template, which is accessible at the program's webpage. Students must follow the outline set by the template, which includes 1) the front page, 2) the title page, abstract, contents, index of tables, index of figures, acknowledgements, list of abbreviations, etc. 3) the body of the thesis and 4) the list of references. Please consult relevant literature and thesis advisor for acceptable thesis-style writing.

Source citations and references

Care and diligence is necessary in the presentation of the material, source citations, and references in a master's thesis. For citation questions and a reference list, students should consult with their advisor. To ensure consistency, the APA reference guidelines are strongly preferred.

Writing a master's thesis: Contents

Introduction

The purpose of the introduction is to present the project and to show why it is important. The introduction gives the reasons why the author chose to carry out this research and discusses the purpose the research will serve. In the introduction the student places the issue/problem/project into the context of relevant literature with a brief but critical examination of the state of knowledge in the field including a description of local settings/issue/gap in the literature. It is important to include research frame, the projects' aims and research question(s), and present arguments for the research question(s) and project's aims with reference to previous studies and research. Research questions should present enough information to be able to stand alone. Methods should be briefly explained. Research limitations should be presented. At the end of the introduction there is a short description of the organization and contents of the paper.

Theoretical overview

In this section, the theoretical foundations of the project are discussed in depth and critically explored. It includes:

- Definition and explanation of terms and concepts
- Literature review:
 - Through description of the state of knowledge in the research field, it explains the importance of the current project and the knowledge and understanding that it hopes to contribute.

Research methods

This section describes the premises for the research methods selection and how the research was carried out: what was done and how it was done. A detailed explanation of the methods used and why they were chosen and their limitations is a necessary part of this section. Any deviations from previously published methods should be precisely described and reasons for the deviation explained.

The goal of the methods' section in a research paper is to give the reader the information needed to evaluate the reliability and validity of the research results. The methods, procedures and data analysis must be thoroughly and clearly written so that they are repeatable.

Results

Here the data analysis and results are presented systematically. They should be presented in the same order as stated in the introduction. The text of the paper should present the results systematically, and data and main outcomes should be presented in figures and tables², if applicable.

Any lengthy presentations of detailed data should be placed in an appendix, which allows the data to be used to confirm the accuracy of descriptions, calculations, and other observations.

² Figures and tables should be presented independently. However, they must be referred to in the main text. Figures and tables are to be numbered sequentially and must have legends and titles. Titles of figures should present enough information to be able to stand alone.

Discussion/conclusions

This section discusses, evaluates and interprets the project results. Results should be discussed in reference to the research questions or problems that were laid out in the introduction, regardless of whether answers to them were found or whether the goals which the researcher set were reached. It is necessary to show and describe internal relationships between the research results and highlight unexpected conclusions. The results and conclusions have to be put into context of the scope of project/research and limitation of the applied research methods. It is important to take care not to repeat the research project's results, which should have been fully presented in the previous section.

Discussion on findings is a critical debate of the author's principal contribution with the research project. It reflects its outcomes with the stated purpose in the introduction and relevant literature review. It implies possible input for reconstruction of knowledge and practical solutions. This section must also discuss further research opportunities, what problems remain and how they might be addressed.

Submission and graduation

First full draft handed in to the advisor

By the end of the student's fourth semester she/he is expected to hand in the first full draft of the thesis to the advisor and the program director. The due date for handing in the first full draft of the thesis is December 12th. Final full draft is handed in a month later (see below).

Last corrections of full draft

Within three weeks from December 12th, that is January 2nd at the latest, the thesis advisor, through the program director, will announce to the student if the thesis is acceptable and fulfils the minimum requirements for the degree. At this point, the advisor can propose final corrections before examination. If prompted, the student should, in accordance with the advisor, make requested final adjustments to the thesis. If the student feels that the advisor's final requests and comments are not in accordance with previous guidance and comments, and cannot be address in approximately ten days, the student should notify the program director.

Final full draft handed in to advisor and external reader

When it has become evident that a student will enter the examination phase, an external reader is formally nominated by the master's program committee. As previously stated, the guiding rules are: If the advisor is not an approved CMM teacher, the external reader must be an approved CMM teacher. If the advisor does not have a PhD, the external reader must have a PhD.

The thesis is handed in again in two print copies, one to the external reader and one to the thesis advisor, and mailed latest January 12th or the next working day after January 12th Note: Print copies sent to advisor and external reader at this stage should not be in spiral binding or other means of binding. An electronic version (pdf) is also emailed to the program director, the advisor and the external reader.

Evaluation work of advisor and external reader is supposed to be finished before February 5th with a written evaluation of the thesis. The evaluation will be made in accordance with the evaluation guidelines given in this document and applicable learning outcomes for the program.

The advisor and the external reader hand in a written evaluation of the thesis for the student based on a template provided by the program director. They are encouraged to give as detailed comments as possible.³

Along with the written evaluation, the student receives a grade breakdown for the thesis work. The grade registration form is eventually endorsed with the advisors, external readers and program director's signature. If the external reader and the advisor cannot agree on the evaluation, the final grade will be an average of the grades they submit (if the student has two advisors, their evaluations jointly count as one vote of equal value to that of the external reader).

³ Ideally, print copies with written comments should be scanned and sent electronically as a pdf-document to the program director, who forwards the document to the student. Alternatively, the print copy can be sent by regular mail to UW, where it will be scanned and sent as a pdf-document to the student.

Presentation and defence: Introduction of thesis topic and findings

In order to graduate, students doing a 45 ECTS project are obliged to give a presentation open to the public, the advisor and the external reader where main findings of the project are introduced. This presentation and defence is a **requirement** for graduation, and counts separately as 10% of the final thesis grade.

Timing and organization of the lecture will be set in cooperation with the program director, optimally soon after submitting the thesis for examination. The student gives the lecture at UW, either in person at the Centre or through a video-conference system, Skype, or similar. The student is expected to highlight the main aspects of the project, research question(s), methods, major findings and summary of main conclusions, in a 30 minute lecture supported with Power Point slides. Following the lecture, 15-20 minutes are left for questions and discussion, first questions and comments from advisor and external reader, and then moving to the audience. The event is lead by the program director.

Last corrections and preparation for final print copy

If the final evaluation is conditional in any way, requirements for revision must be laid out by the advisor and external reader with the utmost clarity at that time. The student receives comments in a word document via e-mail from the advisor and external reader. Ideally, the previous print copies already received, with comments, should be returned to the UW.

If billed, postage costs are at the expense of the student.

The student is responsible for having access to his/her University Centre e-mail account during the master's examination period.

Seven days after receiving evaluation reports from both advisor and external reader, approximately mid-February, the student provides necessary corrections. The thesis advisor and the external reader will then receive the revised copy and, if the requirements of conditions are met, notify the program director by email that the thesis is satisfactory for the amount of 45 ECTS.

Responding adequately to requests for last corrections of the final copy for print is a **requirement** for graduation, but does not have a bearing on the thesis grade.

Handing in the final copy of the thesis and completion of the program

The final master's thesis must be submitted in printed, triplicate format, as well as in pdf- format no later than February 28th to the program director. The copies, together with the thesis confirmations by the advisor/external reader, are for the University of Akureyri and for the University Centre of the Westfjords. The cost of printing three copies is at the student's expense.

Handing in final print copies is a **requirement** for graduation.

Before graduation, a student has to submit a copy of the approved thesis to the Skemman database at the University of Akureyri. The program director provides students with sufficient guidelines. Handing in the final copy of the thesis to Skemman database is a **requirement** for graduation.

Upon request, a preliminary confirmation of completed 120 ECTS studies at master's level, a transcript of completed courses, can be sent to students as soon as they are issued by the University of Akureyri.

Graduation ceremony

The University of Akureyri awards the MRM degree. Students may want to attend the graduation ceremony in Akureyri in June. Furthermore, the University Centre may host its own graduation ceremony in the Westfjords, typically on June 17th.

If a student is not in the position to attend either ceremony, the graduation certificate, applicable learning outcomes for the program and a copy of the thesis (if not collected earlier) is sent to the student. The University Centre has permission to charge for delivery.

Publication

Within a month of graduation, titles and abstracts will be available on the University Centre's homepage. Students' entire theses will be made available on the University Centre homepage and on the central homepage for theses at University of Akureyri within one year of graduation. If the thesis is accepted for publication in a scientific journal or comparable publications, the master's program committee can allow exception from publication on the University Centre's web site for a limited time.

Extended deadline

In the case of exceptional circumstances, the student can apply to the Master's program committee for an extended deadline of three months and postponed graduation, whether before or during the examination phase. If granted, the following deadlines apply for the second deadline:

| Step | | First deadline | Second deadline (if granted) | Responsibility for meeting deadline |
|------|---|--|---|---|
| 1 | First full draft handed in for advisor. | December 12 | March 12 | Student |
| 2 | First full draft due back from advisor | January 2 | April 2 | Advisor |
| 3 | Revised full draft handed in for examination. | January 12 | April 12 | Student |
| 4 | Evaluation reports, specific comments and grade back from advisor and external reader. | February 5 | May 5 | Advisor and external reader |
| 5 | Revised final copy for print handed in for confirmation of it being satisfactory as a 45 ECTS thesis. | February 12 - or seven days after receiving evaluation material from advisor and external reader | May 12 | Student |
| 6 | After receiving confirmation, student hands in two print copies of the thesis to the University Centre of the Westfjords. | February 28 | May 28 | Student |
| 7 | After receiving confirmation, student hands in an electronic copy of thesis to Skemman at the University of Akureyri. | March 28 | May 28 | Student |
| | Graduation ceremony in Akureyri (if preferred) | Second Saturday in June each year ⁴ | Second Saturday in June each year | |
| | Graduation ceremony in Ísafjörður (if hosted) | June 17 | June 17 | |

Note: A student who fails to complete step 1, 3, 5, 6 and 7 cannot graduate.

⁴ The University of Akureyri only graduates students once each year, in June

Thesis evaluation and grading: Frame of reference

In general, students who complete a 45 ECTS final project are pursuing a research degree and their final project involves scholarly research. In these projects a lot is expected of students in terms of research ability and methodological sophistication.

The advisor and external reader read through the thesis, evaluate it and return a written evaluation that will form a base for the final grade for the thesis. In evaluating a thesis, they must consider the following aspects:

- Organization and clarity of the material
- Approach and discussion
- Results and conclusions
- Technical presentation of figures, diagrams and/or tables, if applicable

The following questions reflect the general criteria for evaluating master's theses.

1. Is the thesis topic introduced at the beginning of the thesis in a satisfactory way? Is the choice of topic and its importance justified?
2. Are the goals of the project clear? Are the questions or problems that the project attempts to resolve explained clearly?
3. Is the project placed in its theoretical context (or its historical or social context if appropriate)? Is the theoretical framework of the topic explained well? Are the unresolved issues connected to the subject matter discussed?
4. Does the author explain his or her connection to the topic and the way in which his or her perspectives and position might influence the work?
5. Are sources chosen and used appropriately?
6. Does the author clearly explain the research methods used, how the research was carried out, the participants in it and how the data was processed?
7. Is the data handled and processed in a careful, analytical, and critical way? Are conclusions drawn with due caution? Does the author explain the limitations of the project?
8. Do the data analysis sections give an informative description of the research results?
9. How good is the presentation of the material? Is the thesis organized in a logical way with good transitions between sections? Does the thesis form a unified whole? Are its goals achieved and its research questions answered? Are the most important results and lessons from the research summarized in a conclusion?
10. How is the writing and layout of the thesis? Is visual information well laid out and presented, if applicable?
11. Does the author demonstrate creativity and inventiveness, or shed new light on the subject? What is the value of the project? Does it make a contribution to knowledge in the field?
12. Are ethical matters or issues discussed, if applicable?

Criteria besides those mentioned here may depend on the nature of the subject matter. For example, differing criteria may apply to projects which involve qualitative and quantitative research methods.

Weighing

The following list gives more detailed directions on the grading aspects and weight of each part. An evaluation form can be found in the appendix.

Examiners also have to consider the learning outcomes for the program in the evaluation of thesis work. Learning outcomes for the program will be given by the program director and examiners are obliged to take them into consideration, where applicable.

The external reader and the advisor submit, to the program director, a written evaluation of the thesis, and explain their reasoning consistent with the norms of the thesis evaluation. If the program director judges that master's projects have been graded in an inconsistent way, he/she makes suggestions in writing, explains the reasons and communicates them to the advisor and external reader. The advisor and the external reader must reply to the program director's suggestions in writing before the grade can be posted, regardless of whether they take them into consideration.

As soon as grades arrive from the advisor and external reader, the program director calculates the average, rectifies grading if needed, and seeks confirmation from advisor and external reader. Then the program director communicates the grades to UW's administrative director of education and teaching. Finally, the program director notifies the student of the grade. Typically, a student receives a grade for a final project a few days after he/she receives evaluation reports.

Grading

Consistency in grading is very important. The following frame of reference should be used:

| Grade | Description | |
|-----------------|----------------|--|
| 10,0 (97,5-10) | Superb | The student shows exceptional ability. Ready to publish. |
| 9,5 (92,5-97,4) | Excellent + | The student exceeds by far basic requirements. |
| 9,0 (87,5-92,4) | Excellent - | The student exceeds by far basic requirements. |
| 8,5 (82,5-87,4) | Very good + | The student meets the requirements for the project well. |
| 8,0 (77,5-82,4) | Very good - | The student meets the requirements for the project well. |
| 7,5 (72,5-77,4) | Good + | The student meets the requirements for the project. |
| 7,0 (67,5-72,4) | Good - | The student meets the requirements for the project. |
| 6,5 (62,5-67,4) | Fair + | Somewhat more than the minimum. |
| 6,0 (57,5-62,4) | Fair - | Somewhat more than the minimum. |
| 5,5 (52,5-57,4) | Acceptable + | The project meets minimum requirements.* |
| 5,0 (47,5-52,4) | Acceptable - | The project meets minimum requirements.* |
| 0-4,5 (0-47,4) | Unsatisfactory | Does not fulfil minimum requirements. |

*Note: Students are advised to seek information regarding combined minimum average grade for courses and final project. If a combined average grade is lower than 6.0, an MRM-degree cannot be awarded.

| Thesis | Weight |
|--|--------|
| Research frame, scope, research questions. | 10% |
| Theoretical foundation, literature review | 10% |
| Choice of sources and methods | 5% |
| Survey, data collection | 15% |
| Project findings, academic and practical value | 20% |
| Analysis, insights, discussion and conclusions, proposed further research | 25% |
| Overall organisation and mechanics. Overall clarity and focus. Tables and figures. | 15% |

Presentation, defence

| | |
|-------------------------------|-----|
| Oral presentation and defence | 10% |
|-------------------------------|-----|

Calculation

| | |
|-----------------------------------|------|
| Combined grade (y) for: | |
| a. thesis (100%) | |
| b. presentation and defence (10%) | 110% |
| $y / 110 * 100 =$ | |
| final grade for thesis | |

Appendices

Appendix 1: Master's thesis registration form

Student (completed by student)

| | |
|--------------------|------------|
| Name: | Kennitala: |
| Street address: | Telephone: |
| Postcode and town: | E-mail: |

Student's signature: _____

Proposal

| |
|---|
| Title of proposal: |
| Date of approval, name of approved advisor: |

Final project (completed by program director and advisor)

| | |
|-------------------------------|--|
| Working title of the project: | |
| Advisor: | Project contact person/program director: |
| Work will begin: | Work will end: |
| Advisor's signature: | Program director's signature: |

Examination

| |
|--|
| External reader, date of presentation and defence: |
|--|

Appendix 2: Master's thesis evaluation form

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|-----------------------------|
| Project title (in English): |
|-----------------------------|

Student:

Evaluation done by:

Date:

Grade: See grade registration form

| Evaluation category: | Well done: | In need of improvement: |
|--|-------------------|--------------------------------|
| Research frame, scope, research questions (10%) | | |
| Theoretical foundation, literature review (10%) | | |
| Choice of sources and methods (5%) | | |
| Survey and data collection (15%) | | |

| | | |
|--|--|--|
| Project findings, academic and practical value (20%) | | |
| Analysis, insights, discussion and conclusions, proposed further research (25%) | | |
| Overall organisation and mechanics. Overall clarity and focus. Tables and figures. (15%) | | |
| Oral presentation and defence (10%) | | |

University Centre of the Westfjords – Master's thesis evaluation form

Project title (in English):

Student:

Evaluation done by:

Date:

Grade: See grade registration form

Specific comments (please refer to page numbers):